

# **State of Wisconsin Contractual Services Annual Report**

**Fiscal Year 2017**

Department of Administration  
Division of Enterprise Operations  
State Bureau of Procurement

February 2018

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## Introduction

### Summary

- Overall contracting totaled \$658.8 million in FY17.
- State agency contracting totaled \$520.0 million in FY17.
- University of Wisconsin System, including UW Madison, contracting totaled \$138.8 million in FY17.
- State agencies produced 340 cost-benefit analyses in FY17.

### Statutory Background

**Contractual Service Procurements.** §16.705 (8), Wis. Stats., provides that DOA "shall, annually on or before October 15, submit to the governor, the joint committee on finance, the joint legislative audit committee and the chief clerk of each house of the legislature for distribution to the appropriate standing committees under s. 13.172 (3), a report concerning the number, value and nature of contractual service procurements authorized for each agency during the preceding fiscal year."

**Cost-Benefit Analyses.** §16.705 (8), Wis. Stats., provides that "the report shall also include, with respect to contractual service procurements by agencies for the preceding fiscal year:

(a) A summary of the cost-benefit analyses completed by agencies in compliance with rules promulgated by the department under sub. (2).

(b) Recommendations for elimination of unneeded contractual service procurements and for consolidation or resolicitation of existing contractual service procurements."

**Division of Legal Services.** Pursuant to §16.004 (15)(bm), Wis. Stats., the DOA Division of Legal Services assists in efforts to reduce the state's use of contracted employees. In order to meet this mission, the Division of Legal Services meets weekly with the State Bureau of Procurement to review and discuss enterprise-wide contracts and DOA contracts, and provides consultation to the State Bureau of Procurement on CBA issues. The Division of Legal Services also provides direct assistance to executive branch agencies on contract matters to help agencies negotiate, amend, consolidate or terminate contractual services to gain efficiencies and lower state costs.

### Data Sources

The State transitioned to a new accounting system, the State Transforming Agency Resources (STAR) system, during FY16. Therefore, FY17 is the first full fiscal year utilizing contractual services expenditure data extracted from STAR. Uniform account codes are used for all agencies. Account Code detail starts on page 4.

Report data exclude spending authorized outside of §16.75, Wis. Stats., such as interagency or municipal spend, conservation, fellowships and scholarships, legal settlement fees, services provided in conjunction with building projects (§16.855, Wis. Stats.), road construction projects (Chapter 84, Wis. Stats.) and academic research or instructional services (Chapter 36, Wis. Stats.).

## Fiscal Year 2017 Contractual Services by State Agency and UW System

	<b>Spend</b>
Administration, Department of	\$43,877,918
Aging and Long-Term Care, Board on	27,583
Agriculture, Trade and Consumer Protection, Department of	2,722,507
Child Abuse and Neglect Prevention Board	101,547
Children and Families, Department of	39,967,296
Circuit Courts	497,072
Corrections, Department of	63,958,890
Court of Appeals	362,175
Educational Communications Board	2,541,218
Elections Commission	787,391
Employee Trust Funds, Department of	11,562,686
Employment Relations Commission	126,967
Ethics Commission	209,542
Financial Institutions, Department of	2,363,931
Governor, Office of the	39,734
Health Services, Department of	188,158,001
Higher Educational Aids Board	67,648
Historical Society	1,572,030
Insurance, Office of the Commissioner of	2,292,939
Investment Board, State of Wisconsin	1,058,140
Judicial Commission	7,629
Judicial Council	1,872
Justice, Department of	9,703,781
Kickapoo Reserve Management Board	65,452
Labor and Industry Review Commission	32,597
Legislative Tech Services Bureau	30,052
Lieutenant Governor, Office of the	0
Lower Wisconsin State Riverway Board	420
Military Affairs, Department of	3,548,247
Natural Resources, Department of	18,572,171
People with Developmental Disabilities, Board for	45,770
Public Defender, Office of the State	3,198,027
Public Instruction, Department of	31,696,137
Public Lands, Board of Commissioners of	54,399
Public Service Commission	543,403
Revenue, Department of	18,938,898
Safety and Professional Services, Department of	1,160,980
Secretary of State	4,673
State Fair Park Board	5,935,394
State Treasurer	0
Supreme Court	2,355,887
Tourism, Department of	3,539,541
Transportation, Department of	33,367,811
Veterans Affairs, Department of	12,935,707
Wisconsin Technical College System Board	253,952
Workforce Development, Department of	11,742,734
<b>Agency Total</b>	<b>\$520,030,749</b>
University of Wisconsin System (excluding UW-Madison)	\$67,649,160
UW-Madison	\$71,166,344
<b>University of Wisconsin Total</b>	<b>\$138,815,504</b>
<b>State of Wisconsin Total</b>	<b>\$658,846,253</b>

**Fiscal Year 2005-2017 Contractual Services  
by State Agencies and UW System**

<b>Fiscal Year</b>	<b>Agencies</b>	<b>UW</b>	<b>Total</b>
2005	\$426,663,505	\$73,577,905	\$500,241,410
2006	421,307,149	68,507,445	489,814,594
2007	345,132,639	74,516,827	419,649,466
2008	326,905,585	122,708,030	449,613,615
2009	318,674,752	118,722,922	437,397,674
2010	289,567,282	127,590,769	417,158,051
2011	363,830,063	125,158,260	488,988,323
2012	390,441,589	125,377,390	515,818,979
2013	418,990,656	126,419,774	545,410,430
2014	451,031,852	113,914,824	564,946,676
2015	483,408,738	123,747,005	607,155,743
2016	506,622,299	146,335,826	652,958,125
2017	520,030,749	138,815,504	658,846,253

**Fiscal Year 2017 Contractual Services  
by Account Code for State Agencies**

<b>Account Code</b>	<b>Description</b>	<b>Total</b>
7480000	Housekeeping and Janitorial Services	\$8,960,415
7650000	IT Services Private Companies	137,648,508
7700000	Professional Services - Management Consultant	15,817,480
7720000	Professional Services Medical	12,448,258
7720100	Professional Services Medical Onsite Nurse	9,565,930
7720101	Professional Services Medical Onsite Physician	845,683
7720102	Professional Services Medical Optical	91,840
7720104	Professional Services Dental	180,800
7720106	Professional Services Hospital	28,266,725
7730000	Professional Services Laboratory	2,134,738
7740000	Professional Services - General	270,316,355
7740060	Professional Design Services	238,796
7740100	Professional Services Court Reporter	34,534
7740115	Reproductions Audio/Video/Other	2,347
7755000	Collection Agent Fees	25,939
7770000	Legal Services - Research	28,250
7773000	Legal Services - Litigation	6,827
7774000	Legal Services - Collections	1,488
7776000	Legal Services - Other	627,750
7778000	Legal Services - Hearing Examiner	766
7880000	Miscellaneous Services	30,787,029
7880001	Laundry Services	112,963
7880059	Transcription Services	1,887,330
<b>Total</b>		<b>\$520,030,749</b>

**Fiscal Year 2017 Contractual Services  
by State Agency and Account Code/Description**

**Administration, Department of**

7480000	Housekeeping and Janitorial Services	\$3,581,706
7650000	IT Services Private Companies	24,504,985
7700000	Profess Services - Management Consultant	543,130
7720000	Professional Services Medical	5,443
7740000	Professional Services - General	11,480,502
7740060	Professional Design Services	38,643
7880000	Miscellaneous Services	3,722,076
7880059	Transcription Services	1,431
		<b>\$43,877,918</b>

**Aging and Long-Term Care, Board on**

7650000	IT Services Private Companies	\$19,105
7740000	Professional Services - General	733
7880000	Miscellaneous Services	7,746
		<b>\$27,583</b>

**Agriculture, Trade and Consumer Protection, Department of**

7480000	Housekeeping and Janitorial Services	\$4,387
7650000	IT Services Private Companies	1,433,646
7720000	Professional Services Medical	1,312
7730000	Profess Services Laboratory	13,453
7740000	Professional Services - General	1,216,524
7740060	Professional Design Services	2,636
7776000	Legal Services - Other	3,000
7880000	Miscellaneous Services	45,861
7880001	Laundry Services	1,688
		<b>\$2,722,507</b>

**Child Abuse and Neglect Prevention Board**

7740000	Professional Services - General	\$97,850
7880000	Miscellaneous Services	3,696
		<b>\$101,547</b>

**Children and Families, Department of**

7650000	IT Services Private Companies	\$24,851,993
7700000	Professional Services - Management Consultant	2,805,880
7720000	Professional Services Medical	9,676
7740000	Professional Services - General	11,462,720
7740060	Professional Design Services	969
7776000	Legal Services - Other	72
7880000	Miscellaneous Services	814,029
7880059	Transcription Services	21,957
		<b>\$39,967,296</b>

**Circuit Courts**

7740000	Professional Services-General	\$233,208
7776000	Legal Services - Other	83,072
7880000	Miscellaneous Services	180,793
		<b>\$497,072</b>

**Corrections, Department of**

7480000	Housekeeping and Janitorial Services	\$573,907
7650000	IT Services Private Companies	7,689,358
7700000	Professional Services - Management Consultant	148,003
7720000	Professional Services Medical	3,674,872
7720100	Professional Services Medical Onsite Nurse	9,294,206
7720101	Professional Services Medical Physician	835,047
7720102	Professional Services Medical Optical	695
7720104	Professional Services Dental	135,475
7720106	Professional Services Hospital	27,681,011
7730000	Profess Services Laboratory	995,227
7740000	Professional Services - General	3,885,122
7740060	Professional Design Services	50,402
7773000	Legal Services - Litigation	2,633
7880000	Miscellaneous Services	8,883,156
7880001	Laundry Services	10,842
7880059	Transcription Services	98,935
		<b>\$63,958,890</b>

**Court of Appeals**

7650000	IT Services Private Companies	\$305,270
7740000	Professional Services-General	1,163
7880000	Miscellaneous Services	55,742
		<b>\$362,175</b>

**Educational Communications Board**

7480000	Housekeeping and Janitorial Services	\$6,147
7650000	IT Services Private Companies	27,857
7740000	Professional Services - General	232,724
7740060	Professional Design Services	2,439
7740115	Reproductions Audio/Video/Other	240
7776000	Legal Services - Other	66,304
7880000	Miscellaneous Services	2,205,508
		<b>\$2,541,218</b>

**Elections Commission**

7650000	IT Services Private Companies	\$549,438
7740000	Professional Services - General	28,923
7880000	Miscellaneous Services	209,030
		<b>\$787,391</b>

**Employee Trust Funds, Department of**

7650000	IT Services Private Companies	\$4,695,534
7700000	Professional Services - Management Consultant	1,749,442
7740000	Professional Services - General	1,434,628
7776000	Legal Services - Other	1,259
7880000	Miscellaneous Services	3,681,823
		<b>\$11,562,686</b>

**Employment Relations Commission**

7740000	Professional Services - General	\$106,252
7740100	Professional Services Court Reporter	3,917
7880000	Miscellaneous Services	8,238
7880059	Transcription Services	8,560
		<b>\$126,967</b>

**Ethics Commission**

7650000	IT Services Private Companies	\$209,542
		<b>\$209,542</b>

**Financial Institutions, Department of**

7650000	IT Services Private Companies	\$2,308,860
7740000	Professional Services - General	8,772
7740100	Professional Services Court Reporter	25
7880000	Miscellaneous Services	46,274
		<b>\$2,363,931</b>

**Governor, Office of the**

7480000	Housekeeping and Janitorial Services	\$1,420
7650000	IT Services Private Companies	3,000
7740000	Professional Services - General	1,209
7880000	Miscellaneous Services	34,106
		<b>\$39,734</b>

**Health Services, Department of**

7480000	Housekeeping and Janitorial Services	\$230,719
7650000	IT Services Private Companies	4,245,166
7700000	Professional Services - Management Consultant	9,706,812
7720000	Professional Services Medical	5,820,245
7720100	Professional Services Medical Onsite Nurse	384
7720101	Professional Services Medical Physician	4,650
7720102	Professional Services Medical Optical	83,910
7720104	Professional Services Dental	44,293
7720106	Professional Services Hospital	585,481
7730000	Profess Services Laboratory	290,375
7740000	Professional Services - General	165,727,941
7740060	Professional Design Services	16,317
7755000	Collection Agent Fees	11,583
7776000	Legal Services - Other	5,394

7880000	Miscellaneous Services	\$1,283,878
7880001	Laundry Services	251
7880059	Transcription Services	100,602
		<b>\$188,158,001</b>
<b>Higher Educational Aids Board</b>		
7650000	IT Services Private Companies	\$67,340
7880000	Miscellaneous Services	309
		<b>\$67,648</b>
<b>Historical Society</b>		
7480000	Housekeeping and Janitorial Services	\$64,716
7650000	IT Services Private Companies	9,053
7740000	Professional Services - General	1,272,276
7740060	Professional Design Services	11,548
7740115	Reproductions Audio/Video/Other	507
7880000	Miscellaneous Services	213,931
		<b>\$1,572,030</b>
<b>Insurance, Office of the Commissioner of</b>		
7650000	IT Services Private Companies	\$1,071,826
7740000	Professional Services - General	1,144,029
7770000	Legal Services - Research	5,552
7776000	Legal Services - Other	1,803
7880000	Miscellaneous Services	69,728
		<b>\$2,292,939</b>
<b>Investment Board, State of Wisconsin</b>		
7650000	IT Services Private Companies	\$115,303
7740000	Professional Services - General	917,569
7880000	Miscellaneous Services	25,267
		<b>\$1,058,140</b>
<b>Judicial Commission</b>		
7740000	Professional Services - General	\$7,629
		<b>\$7,629</b>
<b>Judicial Council</b>		
7740000	Professional Services - General	\$1,872
		<b>\$1,872</b>
<b>Justice, Department of</b>		
7480000	Housekeeping and Janitorial Services	\$35,344
7650000	IT Services Private Companies	5,597,377
7700000	Professional Services - Management Consultant	81,525
7720000	Professional Services Medical	30,975
7720101	Professional Services Medical Physician	5,986
7730000	Profess Services Laboratory	746,113
7740000	Professional Services - General	2,741,483
7740100	Professional Services Court Reporter	16,851
7770000	Legal Services - Research	16,790

7776000	Legal Services - Other	\$242,380
7778000	Legal Services - Hearing Examiner	766
7880000	Miscellaneous Services	31,038
7880001	Laundry Services	8,336
7880059	Transcription Services	148,817
		<b>\$9,703,781</b>
<b>Kickapoo Reserve Management Board</b>		
7480000	Housekeeping and Janitorial Services	\$17,900
7720000	Professional Services Medical	90
7740000	Professional Services - General	42,010
7740115	Reproductions Audio/Video/Other	1,600
7880000	Miscellaneous Services	3,852
		<b>\$65,452</b>
<b>Labor and Industry Review Commission</b>		
7650000	IT Services Private Companies	\$5,572
7740000	Professional Services - General	1,833
7880000	Miscellaneous Services	12
7880059	Transcription Services	25,180
		<b>\$32,597</b>
<b>Legislative Tech Services Bureau</b>		
7650000	IT Services Private Companies	\$13,716
7740000	Professional Services - General	605
7880000	Miscellaneous Services	15,731
		<b>\$30,052</b>
<b>Lower Wisconsin State Riverway Board</b>		
7480000	Housekeeping and Janitorial Services	\$365
7740000	Professional Services - General	55
		<b>\$420</b>
<b>Military Affairs, Department of</b>		
7480000	Housekeeping and Janitorial Services	\$1,752,357
7650000	IT Services Private Companies	13,250
7720000	Professional Services Medical	11,076
7740000	Professional Services - General	1,157,488
7740060	Professional Design Services	36,348
7740100	Professional Services Court Reporter	1,530
7773000	Legal Services - Litigation	1,191
7774000	Legal Services - Collections	373
7880000	Miscellaneous Services	572,877
7880001	Laundry Services	1,757
		<b>\$3,548,247</b>
<b>Natural Resources, Department of</b>		
7480000	Housekeeping and Janitorial Services	\$924,177
7650000	IT Services Private Companies	7,645,948
7700000	Professional Services - Management Consultant	558,612
7720000	Professional Services Medical	64,238

7730000	Profess Services Laboratory	\$53,021
7740000	Professional Services - General	7,725,520
7740060	Professional Design Services	56,602
7774000	Legal Services - Collections	80
7880000	Miscellaneous Services	1,543,703
7880001	Laundry Services	271
		<b>\$18,572,171</b>
<b>People with Developmental Disabilities, Board for</b>		
7740000	Professional Services - General	\$31,958
7740060	Professional Design Services	2,813
7880000	Miscellaneous Services	10,999
		<b>\$45,770</b>
<b>Public Defender, Office of the State</b>		
7480000	Housekeeping and Janitorial Services	\$35,324
7650000	IT Services Private Companies	355,028
7740000	Professional Services - General	1,165,687
7880000	Miscellaneous Services	342,016
7880059	Transcription Services	1,299,972
		<b>\$3,198,027</b>
<b>Public Instruction, Department of</b>		
7480000	Housekeeping and Janitorial Services	\$12,181
7650000	IT Services Private Companies	7,553,323
7720000	Professional Services Medical	5,000
7720102	Professional Services Medical Optical	4,500
7740000	Professional Services - General	19,975,812
7776000	Legal Services - Other	2,538
7880000	Miscellaneous Services	4,142,782
		<b>\$31,696,137</b>
<b>Public Lands, Board of Commissioners of</b>		
7480000	Housekeeping and Janitorial Services	\$2,099
7740000	Professional Services - General	49,151
7880000	Miscellaneous Services	3,149
		<b>\$54,399</b>
<b>Public Service Commission</b>		
7650000	IT Services Private Companies	\$42,991
7740000	Professional Services - General	495,870
7880000	Miscellaneous Services	2,460
7880059	Transcription Services	2,082
		<b>\$543,403</b>
<b>Revenue, Department of</b>		
7480000	Housekeeping and Janitorial Services	\$1,429
7650000	IT Services Private Companies	17,409,145
7720000	Professional Services Medical	90
7740000	Professional Services - General	1,409,793
7740100	Professional Services Court Reporter	3,335

7755000	Collection Agent Fees	\$14,356
7880000	Miscellaneous Services	100,750
		<b>\$18,938,898</b>
<b>Safety and Professional Services, Department of</b>		
7650000	IT Services Private Companies	\$951,452
7740000	Professional Services - General	200,613
7740100	Professional Services Court Reporter	8,877
7880000	Miscellaneous Services	38
		<b>\$1,160,980</b>
<b>Secretary of State</b>		
7650000	IT Services Private Companies	\$2,070
7880000	Miscellaneous Services	2,603
		<b>\$4,673</b>
<b>State Fair Park Board</b>		
7480000	Housekeeping and Janitorial Services	\$97,961
7650000	IT Services Private Companies	7,921
7740000	Professional Services - General	5,819,147
7740060	Professional Design Services	2,430
7774000	Legal Services - Collections	1,035
7880000	Miscellaneous Services	6,900
		<b>\$5,935,394</b>
<b>Supreme Court</b>		
7650000	IT Services Private Companies	\$1,556,958
7740000	Professional Services-General	517,284
7776000	Legal Services - Other	109,601
7880000	Miscellaneous Services	172,044
		<b>\$2,355,887</b>
<b>Tourism, Department of</b>		
7650000	IT Services Private Companies	\$40,231
7740000	Professional Services - General	3,484,598
7880000	Miscellaneous Services	14,713
		<b>\$3,539,541</b>
<b>Transportation, Department of</b>		
7480000	Housekeeping and Janitorial Services	\$1,257,743
7650000	IT Services Private Companies	14,532,048
7700000	Professional Services - Management Consultant	223,584
7720000	Professional Services Medical	121,619
7720106	Professional Services Hospital	33
7740000	Professional Services - General	16,377,729
7740060	Professional Design Services	6,206
7770000	Legal Services - Research	375
7880000	Miscellaneous Services	847,833
7880001	Laundry Services	493
7880059	Transcription Services	150
		<b>\$33,367,811</b>

**Veterans Affairs, Department of**

7480000	Housekeeping and Janitorial Services	\$309,306
7650000	IT Services Private Companies	39,095
7720000	Professional Services Medical	2,703,622
7720100	Professional Services Medical Onsite Nurse	271,340
7720102	Professional Services Medical Optical	2,734
7720104	Professional Services Dental	1,032
7720106	Professional Services Hospital	200
7730000	Profess Services Laboratory	36,549
7740000	Professional Services - General	8,972,909
7740060	Professional Design Services	11,444
7776000	Legal Services - Other	112,328
7880000	Miscellaneous Services	379,328
7880001	Laundry Services	89,326
7880059	Transcription Services	6,494
		<b>\$12,935,707</b>

**Wisconsin Technical College System Board**

7650000	IT Services Private Companies	\$136,472
7700000	Professional Services - Management Consultant	450
7740000	Professional Services - General	58,225
7880000	Miscellaneous Services	58,805
		<b>\$253,952</b>

**Workforce Development, Department of**

7480000	Housekeeping and Janitorial Services	\$51,226
7650000	IT Services Private Companies	9,638,636
7700000	Professional Services - Management Consultant	43
7740000	Professional Services - General	826,938
7770000	Legal Services - Research	5,533
7773000	Legal Services - Litigation	3,004
7880000	Miscellaneous Services	1,044,205
7880059	Transcription Services	173,149
		<b>\$11,742,734</b>

# Summary of Fiscal Year 2017 Cost-Benefit Analyses and Recommendations

## Background

§16.705(2)(a), Wis. Stats., requires agencies, including University of Wisconsin System, to conduct a uniform cost-benefit analysis of each proposed contractual service procurement involving an estimated expenditure of more than \$50,000 in accordance with standards prescribed by rule. To that end, DOA published administrative rules— Wis. Adm. Code Chapter Adm. 10.035, 10.037, 10.038—that specify the manner and form of cost-benefit analyses (CBA) that must be conducted by agencies prior to entering into service contracts greater than \$50,000.

In addition to requiring the completion of CBAs, statutes require DOA to report certain information as part of its annual contractual services report to the Legislature. Specifically:

- §16.705 (8) (a), Wis. Stats., requires that DOA submit a “summary of the cost–benefit analyses completed by agencies in compliance with rules promulgated by the department.”
- §16.705 (8) (b), Wis. Stats., requires that DOA provide "recommendations for elimination of unneeded contractual service procurements and for consolidation or resolicitation of existing contractual service procurements.”

Act 89 CBAs are used by agencies to compare the estimated costs of contracting for services with the estimated costs of using state employees to perform a specific task. Agencies complete CBAs prior to contracting for services. In some cases, agencies have used CBA results to determine it is not appropriate to contract out. ***As such, the reader is cautioned that the production of a CBA does not mean a contract was eventually issued for the contemplated service.***

## Summary and Analysis of FY17 Cost-Benefit Analyses

Agencies completed 340 CBAs and 498 continued appropriateness analyses (CA) during FY17. The Department of Administration (45), Department of Health Services (38) and the Department of Children and Families (37) produced the highest volumes of CBAs. A complete listing of FY17 CBAs including agency, estimated total state cost and estimated total contractor cost appears on page 15. A listing of CAs by agency appears on page 25. Readers should contact the agency responsible for the CBA or CA for more information.

By statute, CBAs include narrative descriptions of quality, technical expertise, and timeliness considerations. CBAs also provide total estimated costs of service delivery through state employees and contractors. Estimated state employee costs include estimated wage and salary, fringe benefits, administrative overhead and other operating costs. Estimated contracting costs include estimated contract price, contract development and monitoring and one-time conversion costs. Statutes do not require agencies to complete a CBA for the following contractual services:

- Services that federal or state law requires to be performed by contract.
- Services that must be provided per a contract, license or warranty, by the original equipment manufacturer or publisher.
- Services that cannot be performed by state employees because the state lacks the required infrastructure.
- Web-based software application services that are delivered and managed remotely.

The following table provides dollar ranges of the listed amounts of state employee and contracting costs for all FY17 CBAs:

**FY17 Cost-Benefit Analyses, by dollar range**

	Estimated State Employee Costs	Estimated Contractor Costs
\$0 or n/a	4	0
\$1 - \$24,999	1	0
\$25,000 - \$49,999	6	1
\$50,000 - \$74,999	3	8
\$75,000 - \$99,999	6	4
\$100,000 - \$199,999	27	26
\$200,000 - \$299,999	22	39
\$300,000 - \$399,999	87	45
\$400,000 - \$499,999	79	85
\$500,000 - \$599,999	7	32
\$600,000 - \$699,999	6	18
\$700,000 - \$799,999	10	9
\$800,000 - \$899,999	21	8
\$900,000 - \$999,999	4	8
\$1,000,000 - \$1,999,999	33	33
\$2,000,000 - \$2,999,999	11	8
\$3,000,000 +	<u>13</u>	<u>16</u>
<b>Total</b>	<b>340</b>	<b>340</b>

More than eighty percent of all CBAs were related to services for information technology initiatives. Other common services sought among agencies included health, environmental and social services. In most cases, however, services related to the particular mission of an agency or campus.

**Recommendations**

- 1. Information Technology Services Provider Contract.** Agencies should continue to examine the availability of state employees before contracting for information technology services providers. The State Bureau of Procurement will continue to examine the appropriateness and breadth of services available on information technology services provider contracts.
- 2. Inter-Agency Solicitations.** FY17 CBA data indicates that agencies tend to contract for services that advance their individual missions. However, agencies are encouraged to examine the data to determine whether other agencies are contracting for similar services. Significant cost savings may be available by combining volume. The State Bureau of Procurement is available to advise on or, in some cases, lead solicitations that cross multiple agencies.
- 3. Intra-Agency Solicitations.** Large agencies should determine whether similar service solicitations will be issued by different programs within the agency. In those cases, effort should be undertaken to issue a single solicitation to combine volume and generate optimum cost savings.

## Fiscal Year 2017 Cost-Benefit Analyses

Date	Agency	Nature	State	Contractor
07/01/16	DOT	STAR Project Contractor-Business Analyst 3	\$426,878	\$399,840
07/05/16	DVA	Psychiatric/Geropsychiatric Services for Members of WVH-K	753,035	500,000
07/07/16	DCF	Management and Prevention Programming	2,000,220	2,000,000
07/12/16	DWD	Project Manager 2 (3 positions)	1,236,145	1,608,344
07/12/16	DWD	Project Manager 2 (3 Positions)	1,236,145	1,608,344
07/18/16	UWSA	Oracle/PeopleSoft HR/Financials Project Manager for HCM Version 9.2	199,871	282,591
07/19/16	DFI	Systems Engineer 1	451,164	375,000
07/25/16	DOC	ERP and AODA at REECC	1,280,700	704,300
07/26/16	DCF	BITS KIDS Project-Database Architect 3 (KID025)	467,568	499,800
07/26/16	DCF	Child Support Data Warehouse	474,652	499,800
07/26/16	DWD	Data Warehouse Developer II	1,028,574	1,530,367
07/27/16	DWD	Drug Testing for UI Claimants	2,519,440	1,042,459
07/29/16	DCF	BITS KIDS Project-Programmer Analyst 3 (KID024)	412,243	399,840
08/02/16	DOC	Benefit Eligibility Specialist	8,668,294	5,867,660
08/03/16	DOA	Training and Tech Asst. Services-WI Weatherization Asst. and Housing Programs	6,844,866	4,828,363
08/03/16	ETF	Java Developer II	429,351	429,057
08/03/16	ETF	Java Developer II	429,351	429,057
08/04/16	DFI	Project Manager 1	397,191	420,000
08/04/16	DOC	Security Analyst 2-POS 41	319,351	389,200
08/04/16	DPI	Project Manager 2	367,072	511,989
08/05/16	DOT	ITSM Technical Lead-Systems Administrator 2	425,232	411,600
08/05/16	UWSA	UW Service Center, Business Analyst/Consultant 2 for HCM Absence Management	77,526	119,571
08/08/16	DHS	Computer Security Incident Response Team Analyst	336,977	374,400
08/08/16	DOC	Security Analyst 2-POS 79	319,351	399,200
08/10/16	DFI	Project Manager 2	397,191	480,000
08/11/16	DPI	Technical Architect II	367,072	511,989
08/12/16	DCF	Benefit Recovery (BRITS) Data Warehouse	424,526	617,400
08/12/16	ETF	Technical Writer 2/Communications Specialist-Web	220,193	317,093
08/12/16	OCI	Injured Patients and Families Compensation Fund Claims Administration	1,234,548	2,150,000
08/12/16	SWIB	Investment and Management Services Temporary Professional Services	252,770	287,800
08/15/16	UW-M	Federal Government Relations Consulting Service	142,488	300,000
08/16/16	DOC	Help Desk 2-EMR Project-POS 89	288,130	204,850
08/17/16	DWD	Software Engineer 2 (2 Positions)	824,062	888,920
08/18/16	DVA	Psychologist Services for Members of WVH-K	388,510	520,000
08/22/16	DOT	BITS ITOPS Network Engineer	431,653	432,000

08/25/16	DOA	Systems Administrator 2-DAIT	\$433,237	\$474,672
08/25/16	UW-M	Resource Management Contract	1,731,675	1,201,665
08/26/16	DCF	Legal Services-Guardian Ad Litem Services	512,872	234,000
08/26/16	DNR	IS Systems Development Services Specialist	108,014	86,727
08/29/16	DVA	WDVA Transitional Housing and Single Room Occupancy Operational Program	6,754,928	6,569,070
08/29/16	ETF	Application Architect 1	483,043	461,646
08/29/16	ETF	Programmer-Analyst 3 (Mainframe)	426,651	415,746
09/01/16	DHS	BITS/DMS	328,848	343,200
09/01/16	UWSA	UW Service Center Business Analyst/Consultant	67,388	104,067
09/02/16	DOC	Desktop Support 3	238,404	284,200
09/06/16	UW-L	PeopleSoft Project Manager	29,660	87,748
09/07/16	UW	IS Supervisor 2	170,514	141,120
09/09/16	DHS	Purchasing Supervisor	852,166	645,512
09/13/16	DCF	Social Worker Services for Adoptions	464,240	190,042
09/14/16	UW-P	PeopleSoft Applications Systems Analyst	94,627	238,332
09/15/16	UWSA	PeopleSoft/Application Development Management	65,864	71,557
09/16/16	DPI	Microsoft Dynamics CRM Administrator	412,644	480,702
09/16/16	DPI	Microsoft Dynamics CRM Administrator	412,644	480,702
09/21/16	DHS	Information Security Liaison	336,977	374,400
09/21/16	DOA	ACES Maintenance	247,953	292,489
09/23/16	DHS	IRIS Program/WI's Self-Directed Information Technology System (WISITS)	601,896	624,000
09/23/16	DHS	IRIS Program/WI's Self-Directed Information Technology System (WISITS)	1,203,792	936,000
09/23/16	DOJ	Infrastructure Team	441,695	438,456
09/23/16	DPI	Quality Assurance Analyst 2-School and Community Nutrition Team Software	358,862	277,332
09/24/16	UW	Business Intelligence Data Architect/Developer	135,339	178,202
09/25/16	DOJ	Infrastructure Team	883,390	1,138,992
09/27/16	DOT	Child Passenger Safety Program Support	834,549	976,200
09/27/16	UW-M	Carpentry Services	981,564	302,912
09/28/16	DOT	DTIM Java Developer	393,838	402,560
09/29/16	DCF	DCF DMS Collections	412,243	276,360
10/01/16	UW	PeopleSoft Analyst-eProcurement	150,001	261,480
10/03/16	DCF	DCF DSP CCWIS Consultant	412,243	499,800
10/03/16	DOA	Benefits Realization	0	414,000
10/03/16	DWD	Programmer/Analyst 3 (5 Positions)	1,811,912	2,136,920
10/05/16	DOT	Data Warehouse General Projects-BI Technical Lead I	473,472	455,175
10/06/16	DOJ	Infrastructure Team	441,695	438,456
10/07/16	ETF	Business Analyst/Consultant 2	853,302	667,074
10/10/16	DCF	Child Support Data Warehouse	1,866,139	2,112,880

10/10/16	DCF	WP Modernization	\$1,273,578	\$1,364,160
10/11/16	DWD	Systems Engineer	388,276	391,639
10/12/16	ETF	Security Analyst 3	426,815	510,004
10/12/16	UW	Application Architect/BI Data Architect/Developer	135,339	192,242
10/12/16	UW-M	Plumbing Services	753,007	762,770
10/13/16	DCF	DECE Data Warehouse Analyst II	349,527	464,520
10/13/16	DFI	Project Manager 2	397,191	480,000
10/13/16	DWD	Business Analyst Consultant 2 (2 Positions)	824,097	726,680
10/13/16	ETF	Systems Architect	426,815	467,339
10/13/16	UW-P	PeopleSoft Applications Systems Analyst	77,378	242,424
10/14/16	DOC	Firewall Design Consultant POS-11	32,076	113,200
10/17/16	DCF	CARES Business Intelligence Technical Lead I	424,526	499,800
10/17/16	DOR	Developers, Business Analysts and a Project Manager for WINPAS	1,095,126	1,060,800
10/19/16	DOA	GIS Infrastructure Architect	280,824	451,404
10/19/16	ETF	COBOL Mainframe Programmer III	135,536	205,158
10/20/16	DATCP	SharePoint Administrator/Developer	412,266	484,083
10/25/16	DATCP	CRM.NET Developer	485,293	541,122
10/25/16	DPI	Certified.NET Web Developer II	333,958	472,889
10/25/16	ETF	Business Analyst/Consultant 2	426,651	333,537
10/27/16	DHS	Certified Project Manager	447,813	530,400
10/31/16	DWD	Project Manager 2 (2 Positions)	824,097	1,077,944
11/02/16	DOR	Business Analyst Resource for SLF Mainframe Modernization	435,749	507,312
11/03/16	DNR	WisFIRS Development	320,862	486,537
11/03/16	DOC	Field Support Technician for EMR Project-POS-91	350,472	272,500
11/04/16	DCF	Business Intelligence Project Manager	424,526	499,800
11/07/16	DCF	Anti-Human Trafficking Regional Hub	164,411	200,000
11/07/16	DOC	Business Analyst/Consultant-3 for EMR Project-POS-11	353,529	396,220
11/07/16	OCI	Java Developer/Application Architect	359,065	430,519
11/08/16	DWD	Help Desk 1 (3 Positions)	101,212	73,717
11/09/16	DOC	Quality Assurance Analyst 3-POS-7	351,466	349,900
11/14/16	DOA	Customer Service Improvement-Certified Project Manager 3	280,824	441,318
11/14/16	DWD	Software Engineer 3 (2 Positions)	824,062	888,920
11/16/16	DVA	Chippewa Falls Skilled Nursing Facility	28,103,339	26,769,131
11/17/16	DOC	Data Architect-POS-65	411,131	494,650
11/18/16	UW-M	Online Merchandising	1,159,505	156,352
11/21/16	DCF	Human Trafficking Awareness and Prevention Campaign	251,771	212,660
11/21/16	DHS	Race to the Top (RTTT)/IAS Software Engineer	520,284	436,800
11/23/16	DHS	OOED LMS Implementation	202,403	109,443

11/23/16	DOC	Java Developer/QA Technician	\$351,466	\$419,080
12/01/16	UW Colleges	Managed Print	849,918	70,000
12/06/16	OCI	Java Developer 2	341,317	377,322
12/07/16	OCI	Risk Management Services for the WI Health Care Liability Insurance Plan and Injured Patients and Families Compensation Fund	0	648,200
12/07/16	UW-EXT	Community Data Exchange for BDRC	359,515	293,722
12/07/16	UW-M	Electrical Services	860,402	429,070
12/08/16	DOC	Data Warehouse Developer II-POS-86	355,719	430,660
12/14/16	DWD	Business Analyst Consultant 2 (3 Positions)	1,236,145	1,082,360
12/14/16	DWD	Programmer/Analyst 3 (8 Positions)	2,899,059	3,409,880
12/16/16	DNR	Systems Services Section	33,510	280,640
12/19/16	DOC	Surveillance & Access Control Technician	288,939	317,755
12/19/16	ETF	Certified Project Manager 3	1,237,707	614,766
12/19/16	ETF	PeopleSoft Project Manager	414,369	716,766
12/19/16	UW-M	Uninterruptible Power Supply and Cooling Unit Maintenance and Repair	811,117	253,200
12/20/16	DOA	STAR Program Office	14,926,529	32,942,806
12/29/16	ETF	Network Engineer 1	368,529	476,766
01/02/17	DPI	Early Childhood Integrated Data System-Race to the Top	129,076	168,000
01/05/17	DHS	Business Analyst/Consultant 3	385,389	424,320
01/05/17	DHS	Information Security Analyst (IV and V)	336,977	374,400
01/05/17	DMA	Janitorial Services for DMA Milwaukee Facilities	1,980,753	47,450
01/05/17	DWD	Data Warehouse Developer II (3 Positions)	1,087,147	1,623,247
01/06/17	DOR	Senior Web Designer	36,812	56,680
01/07/17	DCF	Analysis of Predictive Risk Model	842,371	613,600
01/09/17	DCF	Data Warehouse Developer II	424,526	505,680
01/10/17	SWIB	Business Systems Business Analyst	167,405	146,984
01/13/17	DWD	Senior Web Developer	145,948	135,200
01/18/17	DOC	Business Analyst/Consultant 2-POS-20	293,911	332,230
01/18/17	DPI	Project Manager 1	374,699	422,902
01/20/17	DOT	DMV General Projects-Systems Analyst 3	275,190	327,740
01/20/17	UW-M	Pipe Insulation Services for UWM	324,162	355,275
01/23/17	DCF	DMS BHR/Training Section Supports/IS Business Analyst	234,462	203,840
01/23/17	UW	Application Architect/BI Data Architect/Developer	76,345	108,444
01/26/17	DOT	DTIM-BI Projects-Data Warehouse Analyst II	344,555	379,200
01/27/17	DOC	Programmer Analyst 3-POS-28	286,315	340,600
02/01/17	DOJ	Applications Development	695,515	1,074,840
02/06/17	DCF	Human Trafficking Prevention Video	130,315	50,000
02/07/17	DHS	COBOL Mainframe Programmer III	401,996	505,440

02/08/17	DOJ	Technical Team	\$527,945	\$594,799
02/08/17	DOT	Level 3 Computer Security	362,121	352,800
02/08/17	UW-M	Sprinkler Fitting Services	369,995	366,790
02/09/17	DCF	eWiSACWIS Maintenance and Operations RFP	18,861,238	30,675,151
02/10/17	DMA	Maintaining Edge Software and Data Collection	917,716	362,460
02/10/17	DOA	Courier Service for Records Management Section	188,642	125,904
02/13/17	DWD	Database Architect 3 (3 Positions)	1,236,145	1,608,344
02/14/17	DHS	Health Data Analytics/IAS Database Architect	514,448	530,400
02/14/17	DOA	Janitorial Maintenance Services	17,195,989	13,218,436
02/15/17	DOA	Workers Compensation CMS Reporting	0	50,572
02/15/17	DOT	Java Developer/Document Management Developer	425,242	399,840
02/16/17	DOA	ITSS CRM Integration Architect III	425,737	614,706
02/16/17	DOA	Network Engineer-Networking Contracting Position to Support Agency Optimization, Application Security and Network Access Security	373,904	494,616
02/17/17	DMA	Catering Services	394,145	480,000
02/21/17	DMA	Commercial Office Janitorial Services Camp Douglas, WI	1,409,015	835,323
02/21/17	DOC	Security Analyst 2-POS-12	321,169	324,700
02/21/17	UW-M	Cat 5 Elevator Testing	21,801	74,304
02/22/17	DOT	EBAS STAR Programmer Analyst 3	306,075	299,200
02/23/17	DFI	UCC Processing and Interface System	2,407,367	2,424,810
02/27/17	DCF	Certified Microsoft .NET Web Developer III (2)	863,358	1,093,680
02/27/17	DCF	eWiSACWIS-Project Manager II, Data Warehouse Developer II	849,052	1,005,480
03/03/17	UW-M	Blanket Contract for UWM Sheet Metal Contract	890,463	904,104
03/06/17	DCF	Business Intelligence Data Architect	141,509	186,200
03/07/17	DHS	Business Analyst-IRIS IT System	356,361	424,320
03/08/17	DPI	Systems Analyst	301,406	403,989
03/11/17	DOA	Contractor Support for UW Mainframe/Technical Architect III (2 Positions)	842,473	1,401,655
03/14/17	DCF	DCF DMS BITS FSE	2,404,362	2,581,320
03/14/17	DOC	Cognitive Behavioral Program Services in Region 2	2,848,054	1,252,600
03/16/17	DCF	DCF DMS BITS CW	1,285,108	1,445,863
03/17/17	DCF	W-2, Child Support, Child Care, Refuge and Other Program Training	1,908,797	1,500,000
03/20/17	DCF	DCF DMS BITS FSE	1,648,972	1,658,160
03/20/17	DCF	Nonprofit Executive Education Demonstration Project	475,515	157,245
03/21/17	DMA	Certified Central Monitoring Services	2,930,638	801,077
03/21/17	DWD	Project Manager 2 (2 Positions)	824,097	1,076,120
03/24/17	SPD	Expert Witnesses	1,456,231	1,798,001
03/28/17	DPI	Interpreting	788,056	1,149,200
03/28/17	UWSA	Professional Services-Business Management Process Consultation	10,014,666	10,073,000

03/29/17	DOC	ERP and AODA at REECC and TCI	\$2,068,716	\$1,302,500
03/29/17	DOC	Project Manager 2-POS-19	309,724	371,100
03/30/17	DHS	Database Administrator 2	386,880	405,600
03/30/17	DHS	Database Administrator 3	435,240	436,800
03/30/17	DHS	Database Architect 3	398,003	655,200
03/30/17	DHS	Project Manager 2	88,631	106,080
03/30/17	DHS	Project Manager 2	424,269	517,920
04/03/17	DCF	Data Warehouse Developer II	849,052	1,011,360
04/03/17	UW-EXT	Pay-Per-Click Marketing Services	70,773	57,600
04/03/17	UW-L	Solid Waste and Recycling	936,648	607,609
04/04/17	DCF	Business Intelligence Contract Renewals	2,122,630	2,410,800
04/04/17	DNR	Technology Services Section, External Services Division	33,510	170,000
04/04/17	DOA	Environmental Review Services-WI Weatherization Asst. and Housing Programs	1,066,958	759,147
04/05/17	DOJ	Project Manager 3	574,069	365,196
04/06/17	DHS	Business Analyst/Consultant 1	254,180	287,040
04/06/17	DHS	Geospatial Solutions Developer Senior	427,019	499,200
04/06/17	DWD	Project Manager 2	412,048	545,720
04/07/17	DHS	BITS/DMS	350,126	224,640
04/07/17	DHS	BITS/DMS	350,126	249,600
04/10/17	DHS	Java Developer	350,126	424,320
04/10/17	DHS	Project Manager 2	443,364	530,400
04/10/17	DHS	Project Manager 2	443,364	530,400
04/10/17	DHS	Systems Architect 1	398,003	315,120
04/10/17	DHS	Systems Architect 1	398,003	386,880
04/10/17	DHS	Systems Architect 1	398,003	411,840
04/10/17	DHS	Systems Architect 1	398,003	411,840
04/10/17	DHS	Systems Architect 1	398,003	424,320
04/10/17	DHS	Systems Architect 1	398,003	436,800
04/10/17	DHS	Systems Architect 1	398,003	458,640
04/11/17	DOC	Applications Architect II-POS-3	406,354	720,160
04/11/17	UW-O	Managed Print Services	1,705,156	609,821
04/12/17	DATCP	CRM Integration Specialists	485,293	541,122
04/17/17	UWSA	Consulting Services of a Qualified Security Assessor (QSA)	200,000	200,000
04/18/17	ETF	Java Developer II	2,125,156	2,193,057
04/19/17	DCF	Bureau of Information Technology Services, Technical Services Section	3,070,007	3,094,584
04/19/17	DOJ	Project Manager 2	312,872	354,796
04/20/17	DOA	Enterprise Service Desk and Managed Desktop Support Services	12,593,937	19,677,600
04/20/17	DOT	Public Information Development	1,367,025	8,598,377

04/24/17	DWD	Data Warehouse Developer II (2 Positions)	\$714,603	\$1,088,600
04/25/17	DNR	Bureau of Technology Services GIS Server Infrastructure Services	448,414	638,916
04/26/17	DCF	DCF DMS BITS KIDS (IT Support for the Bureau of Child Support)	3,408,591	3,498,600
04/26/17	DOC	Security Analyst 2 (EMR) POS-14	317,358	324,700
04/26/17	ETF	Software Engineer 3	370,402	445,566
04/27/17	DCF	DCF DMS BITS KIDS (IT Support for the Bureau of Child Support)	1,181,402	1,128,960
04/27/17	DFI	Certified Microsoft .NET Web Developer III	397,191	510,000
04/27/17	DOT	DTSD Priority Initiatives	724,082	936,000
04/28/17	DOT	DTSD-Data Warehouse and Reporting Projects-Data Warehouse Analyst II (2 Positions)	473,472	464,520
04/28/17	ETF	Java Developer II	426,651	429,057
04/28/17	ETF	Programmer Analyst 3	345,079	433,086
05/01/17	DHS	Business Intelligence I	435,240	436,800
05/01/17	DHS	IAPS Program Support	492,416	624,000
05/01/17	DHS	IS Technical Services/Distance Tech Support	302,153	224,640
05/01/17	DOJ	Applications Development	397,407	575,640
05/01/17	DOT	IT SVC CTR-Data Warehouse Projects-Data Warehouse Developer 2	473,472	505,680
05/01/17	DOT	STAR-Data Warehouse and Reporting Projects-Data Warehouse Analyst 2	473,472	464,520
05/01/17	DOT	STAR-Data Warehouse and Reporting Projects-Data Warehouse Analyst 2	473,472	464,520
05/01/17	DOT	STAR-Data Warehouse and Reporting Projects-Data Warehouse Developer 2	473,472	505,680
05/02/17	DOT	Data Management Team Oracle Database Administrator	473,472	382,200
05/02/17	DWD	Security Analyst 3 (2 Positions)	803,257	888,920
05/03/17	DOA	Control and Automation Technician/Technical Architect III (2 Positions)	852,114	1,406,845
05/03/17	DOT	Java Developer II	1,234,853	1,287,720
05/04/17	DOA	CICS Mainframe zOS Technical Architect III	426,057	703,279
05/04/17	DOA	Mainframe zOS Technical Architect III	426,057	703,422
05/04/17	DOA	Unified Communications Program/Technical Architect II	426,057	592,293
05/05/17	DOC	Quality Assurance 3	347,393	349,600
05/08/17	DOA	Bureau of Infrastructure Support-Application Hosting Tools Section-BST-Systems Administrator 2 (2 Positions)	756,633	922,506
05/08/17	DOT	DMV General Projects-Programmer Analyst 3	707,260	816,000
05/09/17	DOA	Enterprise Service Desk Agent/Help Desk 1 (2 Positions)	565,285	398,346
05/09/17	DPI	Community Nutrition Programs-USDA	337,876	408,889
05/10/17	DPI	Business Intelligence Architect I	681,388	511,804
05/11/17	DOT	DTSD GIS Priority Initiatives	1,086,123	1,530,000
05/11/17	DOT	GIS Developer	361,172	530,400
05/11/17	DOT	Project Manager/Business Analyst	362,041	530,400
05/12/17	DOJ	Infrastructure Team	441,695	388,224
05/12/17	DOJ	Infrastructure Team	441,695	416,736

05/12/17	DOJ	Infrastructure Team	\$441,695	\$429,616
05/12/17	DOJ	Infrastructure Team	441,695	475,896
05/12/17	DOJ	PMO	441,695	425,664
05/12/17	DOJ	Security Analyst	499,404	470,262
05/13/17	DNR	BRRTS, BOTW, Tracker, SERTS System Development/Maintenance	1,493,707	858,505
05/15/17	DOA	Database Oracle System Administrator 3 (2 Positions)	756,633	984,906
05/15/17	DPI	Programmer 3	388,634	421,689
05/16/17	DOA	Certified Project Manager 3-Supported Agencies	426,057	654,693
05/17/17	DNR	Drinking Water Data System	205,027	240,096
05/17/17	DNR	Land Management System	481,789	390,000
05/18/17	DNR	EM-FY18 Master Data Layer Maintenance and Enhancements	555,856	527,483
05/18/17	DOA	OS Patch/Provisioning/SAAS Automation Development-CCPS Linux Technical Architect III	426,057	462,727
05/18/17	UW-M	Mechanical Services	930,740	832,646
05/19/17	DCF	Training Officer	667,361	452,760
05/19/17	ETF	Journey Accountant	288,124	401,886
05/20/17	DNR	Bureau of Technology Services-Device Support Section-Telecom	381,001	254,625
05/20/17	DOA	DAIT Project Manager 1	359,551	387,453
05/22/17	DCF	Anti-Human Trafficking Regional Hub	164,411	200,000
05/22/17	DNR	Development Projects System and Building Inventory System	0	150,000
05/22/17	DOA	DAIT Systems Administrator 2	426,057	461,253
05/22/17	DOA	District Attorney Information Technology (DA IT) Program/Business Analyst/Consultant 3	432,057	454,773
05/22/17	DOA	DOA Help Desk 2	282,643	242,853
05/22/17	DPI	Project Manager 2	388,634	541,689
05/23/17	DOA	DSPS Applications Development-Programmer 3	378,316	411,333
05/23/17	DOA	DSPS IT Modernization-Software Engineer 3 (Java Applications)	378,316	461,253
05/23/17	DOA	ITSS-CRM Integration Specialist-DSPS Applications Development	426,057	473,733
05/24/17	DHS	IT Business Automation DLTC Enterprise Systems	604,500	492,774
05/24/17	DOA	DSPS IT Modernization-Software Engineer 3-Microsoft (MS).Net Applications	426,057	461,253
05/24/17	DOT	Level 1 Service Desk and Asset Management Service Delivery Unit	387,091	264,600
05/24/17	UW-M	Neeskay Haul Out	36,898	80,079
05/25/17	DOA	Capital Projects Accounting Application Support/Software Engineer 3	227,620	242,853
05/25/17	DOA	CRM Integration Specialist	426,057	554,853
05/25/17	DOA	Environmental Improvement Fund (EIF) Application Support/Software Engineer 3	227,620	242,853
05/25/17	DOA	Systems Architect	426,057	486,213
05/25/17	DOT	Telecommunications Analyst II	312,504	288,120
05/25/17	DOT	Transportation Utility Management System	362,041	420,000

05/25/17	DPI	Enterprise Architect 2	\$882,260	\$1,105,689
05/25/17	DPI	Programmer Analyst 3	388,634	541,689
05/25/17	UW-M	Steam Fitting Services	385,715	238,101
05/25/17	WHS	Moving Services for the WHS Library, Archives and Museum Collections	1,022,598	1,000,000
05/26/17	DOC	Applications Architect III-POS-65	406,354	720,160
05/26/17	DOC	Java Developer II-POS-10	347,393	453,850
05/26/17	DOC	Programmer Analyst 3-POS-80	347,393	395,920
05/26/17	DOT	IT Operations Network Engineer 1	362,021	441,000
05/26/17	DOT	Systems Administrator 2 for Web Environments	362,021	411,600
05/30/17	DOA	Genesys ACD/Network Engineer 1-Application	378,316	492,453
05/30/17	DOA	Genesys ACD/Network Engineer 1-Technical (2 Positions)	756,633	984,906
05/30/17	DOC	Surveillance and Access Control Technician 2-POS-70	334,503	407,500
05/30/17	DPI	Programmer Analyst 3	367,708	409,353
05/31/17	DOA	Desktop Support 2 (4 Contractors)	1,321,918	971,412
05/31/17	DOA	Desktop Support 3	378,316	317,733
05/31/17	DOA	Help Desk 2	378,316	242,853
05/31/17	DOA	Operating Systems/Hardware Support Section-Systems Engineer	378,316	423,813
06/01/17	DNR	Lakes and Rivers Web Maintenance and Development Projects	190,156	207,750
06/01/17	DOA	Network Contracting Positions to Support Agency Optimization and Legacy Environments (10 Positions)	4,117,348	4,606,290
06/01/17	DOA	Systems Architect (3 Positions)	1,287,171	1,458,639
06/01/17	Elections/Ethics	WisVote Phase II and Maintenance Project	386,649	536,880
06/02/17	DHS	IAS Health Data Surveillance (Quality Assurance Analyst 2)	393,657	312,000
06/06/17	OCI	OCI Application Development-Application Architect I	141,069	168,878
06/06/17	OCI	OCI Application Development-Java Developer 3	147,397	173,038
06/06/17	OCI	OCI Application Development-Project Manager 2	141,069	154,318
06/07/17	ETF	Journey Accountant	288,124	351,966
06/08/17	DOC	Technician 2-POS-13	316,630	260,200
06/08/17	DOR	Senior Web Designer	196,237	274,560
06/08/17	OCI	OCI Application Development System Engineer 1	120,475	127,278
06/08/17	OCI	OCI Application Development-Application Architect I	141,069	166,694
06/09/17	UWSA	PBCS Implementation	1,524,323	7,504,208
06/10/17	OCI	OCI Application Development-Program Analyst 3	126,549	131,438
06/12/17	DATCP	Certified Microsoft .NET Web Developer II	412,266	484,083
06/12/17	DNR	Systems Architect 1	701,584	686,060
06/12/17	DPI	Project Manager 1	407,221	503,969
06/13/17	ETF	Desktop Support 3	426,815	304,084
06/14/17	DOC	Cognitive Behavioral Program Services in Region 1	444,469	282,600

06/15/17	DOT	DSP-BOTS-CRU (Crash Reports Unit) Programmer Analyst 3	\$156,520	\$136,000
06/22/17	DOA	DAIT Technical Architect II	428,793	576,453
06/26/17	DNR	Water ePermitting System	135,615	640,000
06/27/17	DWD	Project Manager 2 (10 Positions)	4,062,710	5,321,144
06/29/17	DSPS	Uniform Dwelling Code (UDC) Enforcement Services	2,148,026	675,909
06/30/17	DCF	DCF DFES BCS KIDS Modernization/Integration Project	666,901	666,400
06/30/17	UW	Programmer Analyst	84,150	84,150

## Fiscal Year 2017 Continued Appropriateness Analyses

<b>Date</b>	<b>Agency</b>	<b>Nature</b>
07/01/16	DCF	eWiSACWIS Maintenance and Operations
07/01/16	DFI	Application Architect II
07/01/16	DFI	Business Analyst/Consultant 3
07/01/16	DFI	Certified Microsoft.NET Web Developer
07/01/16	DFI	Certified Microsoft.NET Web Developer II
07/01/16	DFI	Certified Microsoft.NET Web Developer II
07/01/16	DFI	Certified Microsoft.NET Web Developer II
07/01/16	DFI	Certified Microsoft.NET Web Developer II
07/01/16	DFI	Certified Microsoft.NET Web Developer II
07/01/16	DFI	Database Administrator 3
07/01/16	DFI	Project Manager 2
07/01/16	DFI	Quality Assurance Analyst 2
07/01/16	DFI	Systems Engineer 1
07/01/16	DFI	Systems Engineer 1
07/01/16	DHS	Application Architect I
07/01/16	DHS	Application Architect I
07/01/16	DHS	Business Analyst/Consultant 3
07/01/16	DHS	Business Analyst/Consultant 3
07/01/16	DHS	Business Analyst/Consultant 3
07/01/16	DHS	Business Intelligence Technical Lead III
07/01/16	DHS	Certified Microsoft.NET Web Developer II
07/01/16	DHS	Certified Microsoft.NET Web Developer II
07/01/16	DHS	Certified Project Manager 3
07/01/16	DHS	COBOL Mainframe Programmer III
07/01/16	DHS	Database Administrator 2
07/01/16	DHS	Database Administrator 2
07/01/16	DHS	Database Architect 3
07/01/16	DHS	Desktop Support 2
07/01/16	DHS	External Advocacy Services
07/01/16	DHS	Geospatial Solutions Developer Senior
07/01/16	DHS	Help Desk 2
07/01/16	DHS	PeopleSoft Database Analyst II
07/01/16	DHS	Programmer Analyst 1
07/01/16	DHS	Programmer Analyst 3
07/01/16	DHS	Project Manager 2
07/01/16	DHS	Project Manager 2
07/01/16	DHS	Project Manager 2
07/01/16	DHS	Project Manager 2
07/01/16	DHS	Software Engineer 2
07/01/16	DHS	Software Engineer 2
07/01/16	DHS	Software Engineer 3
07/01/16	DHS	Systems Architect 1
07/01/16	DHS	Systems Architect 1
07/01/16	DHS	Systems Architect 1
07/01/16	DHS	Systems Architect 1
07/01/16	DHS	Systems Architect 1
07/01/16	DHS	Systems Architect 1

07/01/16	DHS	Systems Architect 1
07/01/16	DHS	Systems Architect I
07/01/16	DHS	Systems Architect I
07/01/16	DMA	Database Administrator 2
07/01/16	DNR	AWaRe Division: E-Documents/E-Submittal/Master Data Layer
07/01/16	DNR	Certified Microsoft.NET Web Developer II
07/01/16	DNR	Certified Microsoft.NET Web Developer II
07/01/16	DNR	Certified Microsoft.NET Web Developer II
07/01/16	DNR	Database Architect 2
07/01/16	DNR	Database Architect 3
07/01/16	DNR	Database Architect 3
07/01/16	DNR	Facility Management Systems
07/01/16	DNR	Geospatial Architect/Administrator
07/01/16	DNR	Geospatial Information Specialist Senior
07/01/16	DNR	Geospatial Solutions Developer Jr.
07/01/16	DNR	Programmer Analyst 3
07/01/16	DNR	Project Manager 2
07/01/16	DNR	Project Manager 2
07/01/16	DNR	Technical Architect II
07/01/16	DNR	Technical Architect III
07/01/16	DNR	Telecommunications Technician II
07/01/16	DNR	Telecommunications Technician II
07/01/16	DOA	Application Architect I
07/01/16	DOA	Business Analyst/Consultant 3
07/01/16	DOA	Business Analyst/Consultant 3
07/01/16	DOA	Business Analyst/Consultant 3
07/01/16	DOA	Certified Project Manager 3
07/01/16	DOA	CRM Integration Specialist
07/01/16	DOA	CRM Integration Specialist
07/01/16	DOA	Customer Information Control System (CICS)
07/01/16	DOA	Database Administrator 3
07/01/16	DOA	Database Administrator 3
07/01/16	DOA	Database Administrator 3
07/01/16	DOA	Database Administrator 3
07/01/16	DOA	Database Administrator 3
07/01/16	DOA	Desktop Support 2
07/01/16	DOA	Desktop Support 2
07/01/16	DOA	Desktop Support 2
07/01/16	DOA	Desktop Support 2
07/01/16	DOA	Desktop Support 2
07/01/16	DOA	Desktop Support 3
07/01/16	DOA	Help Desk 1
07/01/16	DOA	Help Desk 2
07/01/16	DOA	Help Desk 2
07/01/16	DOA	Help Desk 2
07/01/16	DOA	Java Developer III
07/01/16	DOA	Network Engineer 1
07/01/16	DOA	Network Engineer 1
07/01/16	DOA	Network Engineer 1
07/01/16	DOA	Network Engineer 1



07/01/16	DOA	Software Engineer 3
07/01/16	DOA	Software Engineer 3
07/01/16	DOA	Software Engineer 3
07/01/16	DOA	System Administrator 2
07/01/16	DOA	System Administrator 2
07/01/16	DOA	System Administrator 2
07/01/16	DOA	System Engineer 1
07/01/16	DOA	System Engineer 1
07/01/16	DOA	Systems Administrator 2
07/01/16	DOA	Systems Administrator 2
07/01/16	DOA	Systems Administrator 2
07/01/16	DOA	Systems Administrator 2
07/01/16	DOA	Systems Administrator 2
07/01/16	DOA	Systems Architect 1
07/01/16	DOA	Systems Architect 1
07/01/16	DOA	Systems Architect 1
07/01/16	DOA	Systems Architect I
07/01/16	DOA	Systems Architect I
07/01/16	DOA	Systems Architect I
07/01/16	DOA	Systems Engineering Lead
07/01/16	DOA	Systems Engineering Lead
07/01/16	DOA	Technical Architect
07/01/16	DOA	Technical Architect III
07/01/16	DOA	Technical Architect III
07/01/16	DOA	Technical Architect III
07/01/16	DOC	AODA and Relapse Intervention at Taycheedah Correctional Institution
07/01/16	DOC	Business Analyst/Consultant 2
07/01/16	DOC	Cognitive Behavioral Therapy DCC Northern WI Counties
07/01/16	DOC	Cognitive Behavioral Therapy DCC Region 4
07/01/16	DOC	Cognitive Behavioral Therapy Services in Dodgeville, Lancaster, Adams and New Lisbon
07/01/16	DOC	Cognitive Behavioral Therapy Services in La Crosse and Sparta
07/01/16	DOC	Cognitive Behavioral Therapy Services in Multiple Northwest Counties
07/01/16	DOC	Cognitive Behavioral Therapy Services in Portage and Baraboo
07/01/16	DOC	Data Warehouse Developer II
07/01/16	DOC	Data Warehouse Developer II
07/01/16	DOC	Database Architect 3
07/01/16	DOC	Desktop 2
07/01/16	DOC	Desktop 2
07/01/16	DOC	Desktop 2
07/01/16	DOC	Help Desk 1
07/01/16	DOC	Help Desk 1
07/01/16	DOC	Help Desk 1
07/01/16	DOC	Help Desk 1
07/01/16	DOC	Help Desk 1
07/01/16	DOC	Help Desk 1
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07/01/16	DOC	Help Desk 1
07/01/16	DOC	Help Desk 1
07/01/16	DOC	Help Desk 1
07/01/16	DOC	Help Desk 1

07/01/16	DOC	Help Desk 1
07/01/16	DOC	Help Desk 1
07/01/16	DOC	Help Desk 2
07/01/16	DOC	Java Developer II
07/01/16	DOC	Java Developer II
07/01/16	DOC	Java Developer II
07/01/16	DOC	Java Developer II
07/01/16	DOC	Programmer Analyst
07/01/16	DOC	Programmer Analyst 3
07/01/16	DOC	Programmer Analyst 3
07/01/16	DOC	Programmer Analyst 3
07/01/16	DOC	Programmer Analyst 3
07/01/16	DOC	Programmer Analyst 3
07/01/16	DOC	Programmer Analyst 3
07/01/16	DOC	Programmer Analyst 3
07/01/16	DOC	Project Manager I
07/01/16	DOC	Quality Assurance Analyst
07/01/16	DOC	Quality Assurance Analyst
07/01/16	DOC	Quality Assurance Analyst 3
07/01/16	DOC	Roundtrip Coach Bus Services-Lincoln Hills/Copper Lake Schools
07/01/16	DOC	Sex Offender Treatment Group Services for La Crosse, Sparta and Tomah
07/01/16	DOC	Sr. Internal Business Systems Analyst
07/01/16	DOC	Substance Abuse Counselor and Clinical Supervision Services for the St. Croix Correctional Center
07/01/16	DOC	Surveillance and Access Control Technician I
07/01/16	DOC	Systems Administrator I
07/01/16	DOJ	Application Architect I
07/01/16	DOJ	Business Analyst/Consultant 3
07/01/16	DOJ	Certified Project Manager 3
07/01/16	DOJ	Certified Project Manager 3
07/01/16	DOJ	Certified Project Manager 3
07/01/16	DOJ	Certified Project Manager 3
07/01/16	DOJ	Database Administrator 3
07/01/16	DOJ	Database Architect 3
07/01/16	DOJ	Database Architect 3
07/01/16	DOJ	Help Desk 2
07/01/16	DOJ	Help Desk 2
07/01/16	DOJ	Java Developer II
07/01/16	DOJ	Java Developer II
07/01/16	DOJ	Java Developer II
07/01/16	DOJ	Java Developer III
07/01/16	DOJ	Java Developer III
07/01/16	DOJ	Java Developer III
07/01/16	DOJ	Programmer Analyst 3
07/01/16	DOJ	Project Manager 2
07/01/16	DOJ	Security Analyst 3
07/01/16	DOJ	Security Analyst 3
07/01/16	DOJ	Security Analyst 3
07/01/16	DOJ	Security Analyst 3
07/01/16	DOJ	Systems Administrator 2

07/01/16	DOJ	Systems Administrator 2
07/01/16	DOJ	Systems Administrator 2
07/01/16	DOJ	Systems Administrator 2
07/01/16	DOJ	Technical Architect II
07/01/16	DOR	Application Architect II
07/01/16	DOR	Business Analyst/Consultant 3
07/01/16	DOR	Business Analyst/Consultant 3
07/01/16	DOR	Java Developer II
07/01/16	DOR	Java Developer II
07/01/16	DOR	Java Developer II
07/01/16	DOR	Java Developer II
07/01/16	DOR	Programmer Analyst 3
07/01/16	DOR	Programmer Analyst 3
07/01/16	DOR	Project Manager 2
07/01/16	DOT	Application Architect II
07/01/16	DOT	Business Analyst/Consultant 3
07/01/16	DOT	Business Analyst/Consultant 3
07/01/16	DOT	Business Analyst/Consultant 3
07/01/16	DOT	Business Analyst/Consultant 3
07/01/16	DOT	Business Analyst/Consultant 3
07/01/16	DOT	Business Analyst/Consultant 3
07/01/16	DOT	Business Intelligence Architect II
07/01/16	DOT	Business Intelligence Architect II
07/01/16	DOT	Business Intelligence Data Modeler II
07/01/16	DOT	Certified Microsoft.NET Web Developer
07/01/16	DOT	COBOL Mainframe Programmer II
07/01/16	DOT	COBOL Mainframe Programmer III
07/01/16	DOT	COBOL Mainframe Programmer III
07/01/16	DOT	Data Warehouse Analyst II
07/01/16	DOT	Data Warehouse Analyst II
07/01/16	DOT	Data Warehouse Analyst II
07/01/16	DOT	Data Warehouse Analyst II
07/01/16	DOT	Data Warehouse Analyst II
07/01/16	DOT	Data Warehouse Developer II
07/01/16	DOT	Data Warehouse Developer II
07/01/16	DOT	Data Warehouse Developer II
07/01/16	DOT	Data Warehouse Developer II
07/01/16	DOT	Database Administrator 2
07/01/16	DOT	Desktop Support 2
07/01/16	DOT	Desktop Support 2
07/01/16	DOT	Desktop Support 3
07/01/16	DOT	Geospatial Solutions Developer Junior
07/01/16	DOT	Geospatial Solutions Developer Junior
07/01/16	DOT	Help Desk 2
07/01/16	DOT	Help Desk 3
07/01/16	DOT	Help Desk 3
07/01/16	DOT	Help Desk 3
07/01/16	DOT	Help Desk 3
07/01/16	DOT	Help Desk 3
07/01/16	DOT	Java Developer II
07/01/16	DOT	Java Developer II
07/01/16	DOT	Java Developer II



07/01/16	DOT	Project Manager 2
07/01/16	DOT	Project Manager 2
07/01/16	DOT	Project Manager I
07/01/16	DOT	Project Manager I
07/01/16	DOT	Project Manager I
07/01/16	DOT	SharePoint Systems Administrator 3
07/01/16	DOT	Systems Administrator 2
07/01/16	DOT	Systems Administrator 2
07/01/16	DOT	Systems Administrator 2
07/01/16	DOT	Systems Administrator 2
07/01/16	DOT	Systems Administrator 2
07/01/16	DOT	Systems Administrator I
07/01/16	DOT	Systems Administrator I
07/01/16	DOT	Systems Analyst 1
07/01/16	DOT	Systems Analyst 3
07/01/16	DOT	Systems Analyst 3
07/01/16	DOT	Systems Architect 1
07/01/16	DOT	Systems Architect I
07/01/16	DOT	Systems Architect I
07/01/16	DOT	Systems Architect I
07/01/16	DOT	Systems Architect I
07/01/16	DOT	Systems Architect I
07/01/16	DOT	Systems Engineer 1
07/01/16	DOT	Technical Writer 2
07/01/16	DOT	Telecommunications Analyst II
07/01/16	DOT	Telecommunications Analyst II
07/01/16	DOT	Telecommunications Technician II
07/01/16	DPI	Business Analyst/Consultant 1
07/01/16	DPI	Business Analyst/Consultant 3
07/01/16	DPI	Business Analyst/Consultant 3
07/01/16	DPI	Business Analyst/Consultant 3
07/01/16	DPI	Business Intelligence Architect II
07/01/16	DPI	Business Intelligence Architect III
07/01/16	DPI	CRM Integration Specialist/Microsoft Dynamics CRM Administrator
07/01/16	DPI	Data Warehouse Analyst I
07/01/16	DPI	Data Warehouse Developer II
07/01/16	DPI	Data Warehouse Developer II
07/01/16	DPI	Data Warehouse Developer II
07/01/16	DPI	Database Administrator 3
07/01/16	DPI	Database Architect 3
07/01/16	DPI	Enterprise Architect 2
07/01/16	DPI	Help Desk 1
07/01/16	DPI	Help Desk 1
07/01/16	DPI	Help Desk 3
07/01/16	DPI	Programmer 1
07/01/16	DPI	Programmer Analyst 3
07/01/16	DPI	Programmer Analyst 3
07/01/16	DPI	Programmer Analyst 3
07/01/16	DPI	Project Manager 1
07/01/16	DPI	Project Manager 1
07/01/16	DPI	Project Manager 2
07/01/16	DPI	Project Manager 2

07/01/16	DPI	Project Manager 3
07/01/16	DPI	Quality Assurance Analyst 1
07/01/16	DPI	Systems Analyst 2
07/01/16	DPI	Systems Analyst 3
07/01/16	DPI	Systems Architect 1
07/01/16	DPI	Systems Architect 1
07/01/16	DPI	Systems Architect 1
07/01/16	DPI	Systems Architect 1
07/01/16	DPI	Systems Architect 1
07/01/16	DPI	Technical Architect II
07/01/16	DPI	Technical Architect II
07/01/16	DVA	Refrigerated Trucking Services
07/01/16	DVA	Transitional Housing and Single Occupancy Operational Program Services
07/01/16	ETF	Application Architect III
07/01/16	ETF	Application Architect III
07/01/16	ETF	Certified Project Manager 3
07/01/16	ETF	Certified Project Manager 3
07/01/16	ETF	Certified Project Manager 3
07/01/16	ETF	Certified Project Manager 3
07/01/16	ETF	Certified Project Manager 3
07/01/16	ETF	Certified Project Manager 3
07/01/16	ETF	Certified Project Manager 3
07/01/16	ETF	Help Desk 3
07/01/16	ETF	Help Desk 3
07/01/16	ETF	Help Desk 3
07/01/16	ETF	PeopleSoft Project Manager
07/01/16	ETF	Programmer Analyst
07/01/16	ETF	Programmer Analyst 3
07/01/16	ETF	Programmer Analyst 3
07/01/16	ETF	Programmer Analyst 3
07/01/16	ETF	Programmer Analyst 3
07/01/16	ETF	Programmer Analyst 3
07/01/16	ETF	Programmer Analyst 3
07/01/16	ETF	Programmer Analyst 3
07/01/16	ETF	SharePoint Systems Administrator 2
07/01/16	ETF	Software Engineer 3
07/01/16	ETF	Systems Administrator 2
07/01/16	ETF	Systems Architect 1
07/01/16	ETF	Systems Architect 1
07/01/16	ETF	Systems Architect 1
07/01/16	ETF	Systems Architect 1
07/01/16	ETF	Systems Architect 1
07/01/16	ETF	Technical Architect III
07/01/16	ETF	Technical Writer 1
07/01/16	ETF	Technical Writer 2
07/01/16	ETF	Technical Writer 2
07/01/16	ETF	Testing Technician 2
07/01/16	ETF	Testing Technician 2
07/01/16	ETF	Testing Technician 2
07/01/16	ETF	Testing Technician 2
07/01/16	ETF	Testing Technician 2

07/01/16	ETF	Testing Technician 2
07/01/16	Elections/Ethics	Business Intelligence Architect III
07/01/16	Elections/Ethics	Database Architect 3
07/01/16	Elections/Ethics	Database Architect 3
07/01/16	Elections/Ethics	Database Architect 3
07/01/16	Elections/Ethics	Systems Architect 1
07/01/16	OCI	Application Architect I
07/01/16	OCI	Java Developer
07/01/16	OCI	Java Developer
07/01/16	OCI	Java Developer III
07/01/16	OCI	Programmer Analyst 3
07/01/16	OCI	Project Manager 2
07/01/16	WTCBS	Programmer Analyst 3
08/01/16	DHS	Business Analyst/Consultant 3
08/01/16	DOC	Sex Offender Treatment (SOT) Services with Spanish Bilingual Component in Milwaukee
08/01/16	DOC	Sex Offender Treatment Services, including Spanish Services, in Madison
08/04/16	DATCP	Certified Microsoft.NET Web Developer II
08/13/16	DOC	Certified Alcohol and Other Drug Abuse (AODA) Services in Elkhorn, Racine and Kenosha
08/29/16	DOA	Systems Administrator 2
09/01/16	DOC	Non-Residential Sexual Offender Treatment Services
09/07/16	DATCP	Business Analyst/Consultant 3
09/16/16	DOC	Non-Residential Sex Offender Treatment Services in Rice Lake, Balsam Lake, Ladysmith and Spooner
09/16/16	DOC	Sex Offender Treatment (SOT) Services in Eau Claire, Chippewa Falls, and Menomonie; DCC Region 5
09/16/16	DOC	Sex Offender Treatment (SOT) Services in Hudson, DCC Region 5
10/01/16	DHS	Food Share Employment and Training (FSET) Phase I
10/01/16	DHS	Food Share Employment and Training (FSET) Phase II
10/01/16	DOC	Sex Offender Treatment Services
10/01/16	DVA	Management and Operational Services for WI Veterans Home Chippewa Falls
11/01/16	DCF	Language Translation/Interpretation Services
11/01/16	DMA	Madison Area WI National Guard Facilities Snow and Ice Removal
11/15/16	DHS	Wheelchair Repair, Evaluations and Clinic
11/20/16	DATCP	.NET Web Specialists
11/20/16	DATCP	.NET Web Specialists
12/11/16	DOA	Medical Bill Auditing Services
12/14/16	DATCP	ITSS CRM Integration Specialist
01/01/17	DCF	Title IV-E Foster Care and Adoption Assistance, Eligibility, Licensing, Medicaid, SSI Advocacy and Interstate Services
01/01/17	DMA	Janitorial Services for DMA Madison Area Facilities
01/01/17	DOC	Domestic Violence Services in Racine and Kenosha
01/04/17	DATCP	.NET Web Developer II
02/03/17	OCI	Systems Engineer 1
03/05/17	DOA	Worker's Compensation Claims Investigations
04/01/17	DOC	DJC Social Work Services for LHS and CLS

04/01/17	DOC	Substance Abuse Counselor Services for the Drug Abuse Correctional Center (DACC) in Winnebago
04/04/17	DATCP	CRM Integration Specialist
05/01/17	DHS	Non-Emergency (SMV) Transport Services
05/01/17	DOC	Domestic Violence Services in Region 8-Southwest WI
06/01/17	DOC	Non-Residential, Sex Offender Treatment (SOT) Program Services in Green Bay, Oshkosh, Appleton, Manitowoc and Waupaca
06/02/17	DOC	Cognitive Behavioral Therapy DCC Region 7-Dodge, Fond du Lac, Jefferson, Ozaukee, Sheboygan, Washington and Waukesha Counties